

Brian Sandoval Governor Richard Whitley

Director



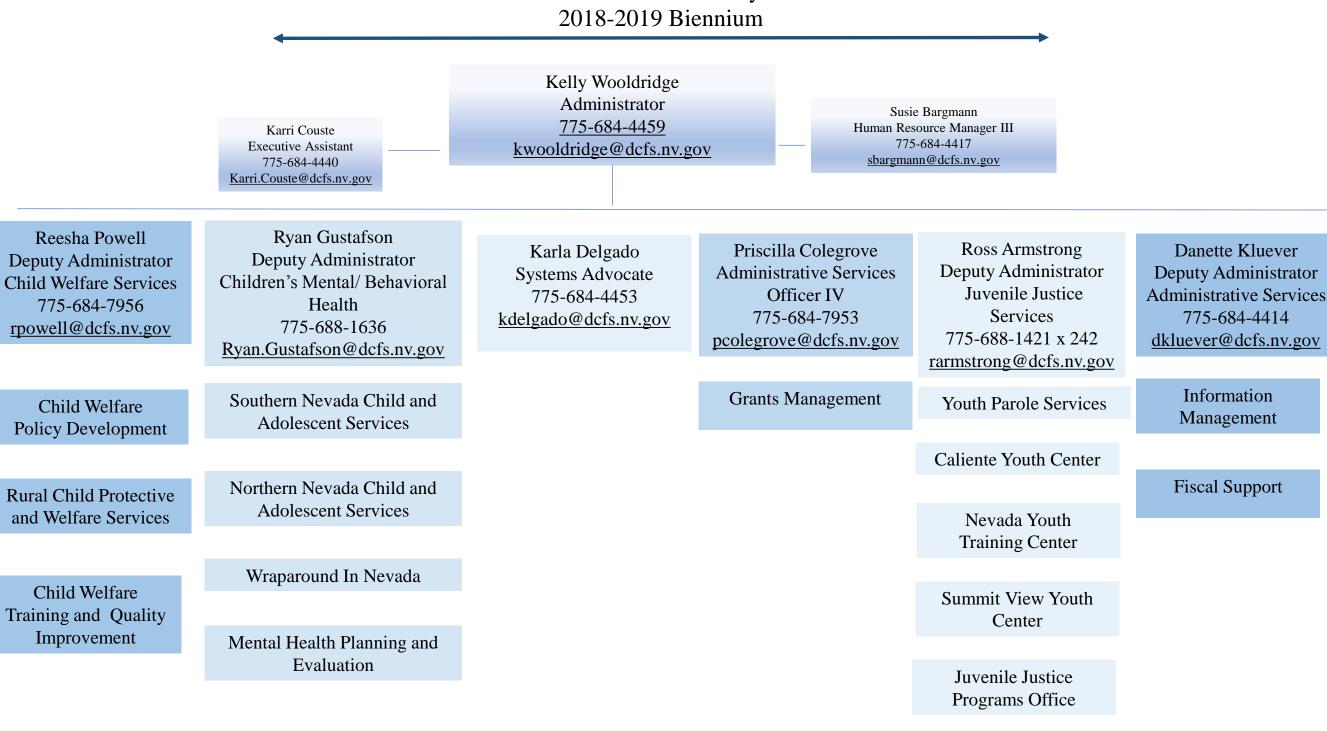
State of Nevada

Department of Health and Human Services

Division of Child and Family Services
Budget Presentation
Kelly Wooldridge, Administrator
March 9, 2017

Organizational Structure

Department Of Health and Human Services
Division Of Child and Family Services
2018-2019 Biennium



Mission Statement

The Division of Child and Family Services (DCFS), together in genuine partnership with families, communities and county governmental agencies, provides support and services to assist Nevada's children and families in reaching their full human potential. We recognize that Nevada's families are our future and families thrive when they:

- Live in safe, permanent settings.
- Experience a sense of sustainable emotional and physical well being.
- Receive support to consistently make positive choices for family and common good.

Overall Funding

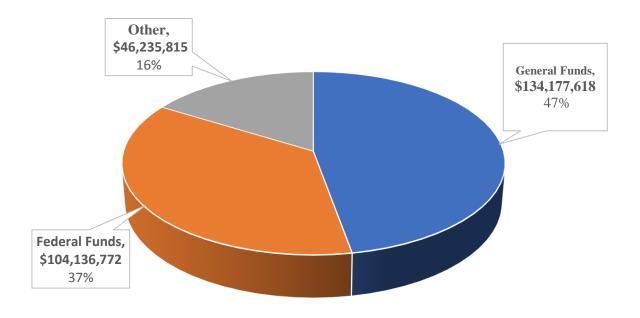
SFY 2018
Total Funding Request
\$281,854,535

Other, 46,330,375 17%

General Funds, 133,558,259 47%

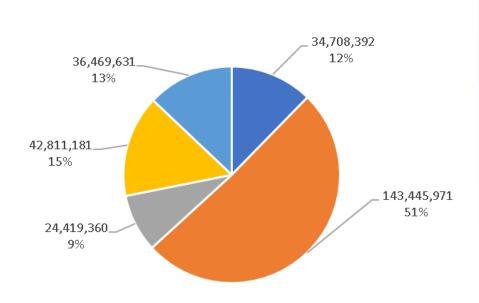
Federal Funds, 101,965,901 36%

SFY 2019
Total Funding Request
\$284,550,205



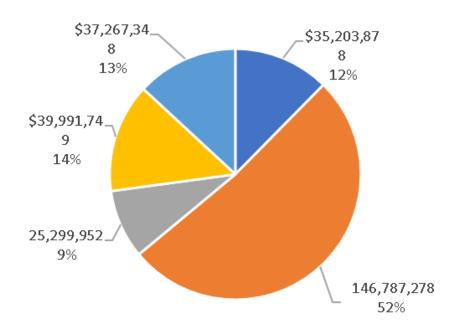
Spending by Program

SFY 18



- Administrative and Other Services
- CPS and Welfare Services- Urban Counties
- CPS and Welfare Services- Rural
- Juvenile Justice Services
- Children's Mental/ Behavioral Health Services

SY 19



- Administrative and Other Services
- CPS and Welfare Services- Urban Counties
- CPS and Welfare Services- Rural
- Juvenile Justice Services
- Children's Mental/ Behavioral Health Services

Funding by Budget Account

		Fiscal Year 2018					Fiscal Year 2019				
DIVISION OF CHILD AND FAMILY SERVICES		<u>General</u>	<u>Federal</u>				General	<u>Federal</u>			
		<u>Funds</u>	<u>Funds</u>	<u>Other</u>	<u>Total</u>	<u>FTE</u>	<u>Funds</u>	<u>Funds</u>	Other	Total	FTE
1383	COMMUNITY JUVENILE JUSTICE PROGRAM	4,151,246	445,240	5,000	4,601,486	4.00	3,130,683	445,372	5,000	3,581,055	4.00
3141	WASHOE COUNTY INTEGRATION	17,045,473	16,988,544	856,974	34,890,991		17,218,532	17,192,984	852,667	35,264,183	
3142	CLARK COUNTY INTEGRATION	51,985,268	54,587,392	1,982,320	108,554,980		53,309,223	56,235,859	1,978,013	111,523,095	
3143	INFORMATION MANAGEMENT	3,882,466	2,834,405	409,062	7,125,933	45.00	3,933,979	2,874,222	413,439	7,221,640	45.00
3145	ADMINISTRATION	5,783,345	17,066,332	1,404,705	24,254,382	88.02	5,892,101	17,149,172	1,414,898	24,456,171	88.02
3147	YOUTH ALTERNATIVE PLACEMENT	2,184,481		6,087,196	8,271,677		2,184,481		5,190,196	7,374,677	
3148	SUMMIT VIEW YOUTH CENTER	7,162,539		85,848	7,248,387	67.00	5,947,570		85,848	6,033,418	67.00
3179	CALIENTE YOUTH CENTER	8,600,725		402,811	9,003,536	95.00	8,804,859		402,811	9,207,670	95.00
3181	VICTIMS OF DOMESTIC VIOLENCE	-		3,328,077	3,328,077		-		3,526,067	3,526,067	
3229	RURAL CHILD WELFARE	8,720,465	7,256,348	6,171,070	22,147,883	143.00	9,050,012	7,451,523	6,394,932	22,896,467	143.00
3242	CHILD WELFARE TRUST	-		244,709	244,709		-		244,709	244,709	
3250	TRANSITION FROM FOSTER CARE	-		1,584,130	1,584,130		-		1,681,063	1,681,063	
3251	CHILD DEATH REVIEW	-		442,638	442,638		-		477,713	477,713	
3259	NV. YOUTH TRAINING CTR.	7,066,810	-	252,759	7,319,569	81.00	7,192,173	-	252,759	7,444,932	81.00
3263	YOUTH PAROLE	2,983,889		3,382,637	6,366,526	46.51	2,959,536		3,390,461	6,349,997	46.51
3281	NNCAS	3,271,799	-	6,013,591	9,285,390	105.04	3,521,304	-	5,969,633	9,490,937	105.04
3646	SNCAS	10,719,753	2,787,640	13,676,848	27,184,241	276.71	11,033,165	2,787,640	13,955,606	27,776,411	276.71
	DCFS Total	133,558,259	101,965,901	46,330,375	281,854,535	951.28	134,177,618	104,136,772	46,235,815	284,550,205	951.28
	DCFS Biennial Totals					-	267,735,877	206,102,673	92,566,190	566,404,740	

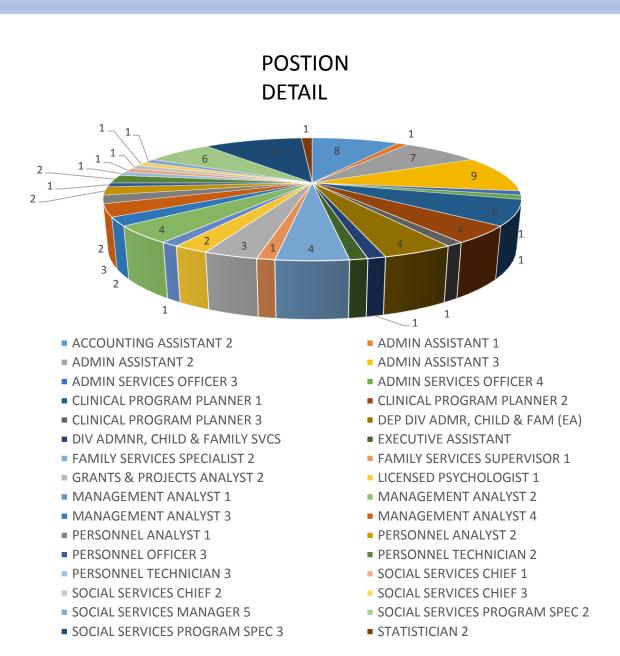
Budget Account 3145 Administration

Operating

This request continues funding for 91.51 FTE

FY 18: \$21,184.063 (\$5,962,138 GF)

FY 19: \$21,372,642 (6,081,077 GF)



Budget Account 3145 Administration

M529 Core Training Mandates

- Nevada Partnership for Training
- Training requirements for child welfare staff statewide
 - 45 CFR 235.64 Allowable expenses and reimbursement of training activities
 - NRS 432B.195 Agency which provides child welfare services training to certain persons responsible for child's welfare
 - NAC 432B.090 General requirements for staff

	2018	2019
UNR	\$938,500	963,500
UNLV	\$1,519,000	\$1,570,000
Total	\$2,457,500	2,533,500

100% Federal Title IV-E; General Funds not included in enhancement as match provided by Universities.

Budget Account 3143 UNITY/SACWIS

Operating

This budget includes 45 positions and associate operating costs

- FY 18: \$7,125,933 (\$3,882,466 GF)
- FY 19: \$7,221,640 (\$3,933,979 GF)

Equipment

E710 This request funds replacement desk chairs that have reached their useful life.

- FY18: \$1,260 (\$705 GF)
- FY 19: \$1,260 (705 GF)

E711 This request funds replacement computer hardware and video conference equipment per EITS recommended replacement schedule

- FY18: \$239,199 (\$133,808 GF)
- FY 19: \$239,199 (\$133,808 GF)

E720 This request funds additional virtual servers to meet the business needs of users rather than using aging physical hardware located at the central office

- FY 18: \$23,613 (\$13,209 GF)
- FY 19: \$23,613 (\$13,209 GF)

E225

This request funds an increase in Master Services Agreement contract staffing to convert the UNITY application from the Statewide Automated Child Welfare Information system to the Comprehensive Child Welfare Information System per federal regulation to meet Title IV – E eligibility requirements.

- FY 18: \$296,400 (\$167,288 GF)
- FY 19: \$296,400 (\$167,288 GF)

Washoe County Child Welfare

Operating

FY2018: \$34,333,753.00 FY2019: \$34,329,446.00

Total: \$68,663,199.00

M200: This request funds an increase in adoption caseload from 1,334 in FY 2016 to 1,385 in FY

2017 (3.82% increase)

FY2018: \$193,606

FY2019: \$193,606

M201: This request funds an increase in adoption caseload from 1,385 in FY2017 to 1,438 in

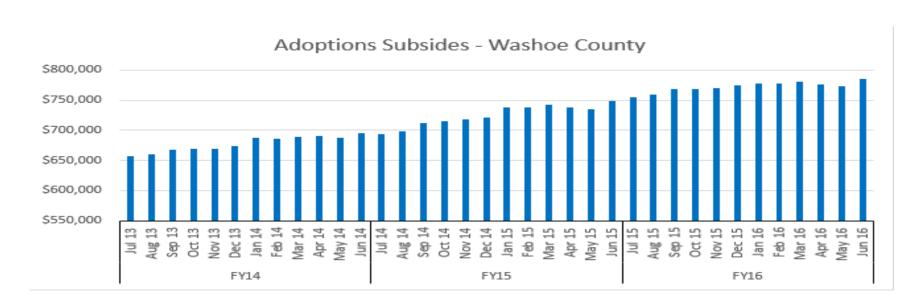
FY2018 (7.73% increase)

FY2018: \$363,632

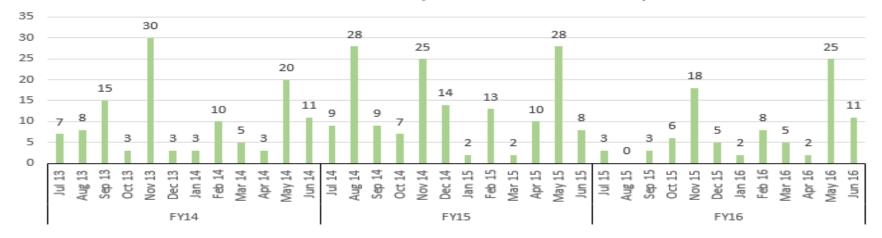
FY2019: \$741,131

Washoe County Child Welfare

Adoption Growth Washoe County



Total Finalized Adoptions - Washoe County



M201 -

Washoe County Adoption caseloads are projected at a 3.82% growth per year for the next biennium. Average Adoption Subsidy Payment: \$581.33/month

FY18- \$363,632 (\$161,050 GF)

Bringing adoption totals to \$9,899,703 (includes IV-E and GF)

FY19-\$741,131 (\$332,894 GF)

Bringing adoption totals to \$10,277,202 (includes IV-E and GF)

Clark County Child Welfare

Operating

FY2018: \$104,366,114.00 FY2019: \$104,361,807.00

Total: \$208,727,921.00

Enhancements

M200: This request funds an increase in adoption caseload from 4,573 in FY2016 to

4,934 in FY2017 (7.89% increase)

FY2018: \$1,434,191.00 FY2019: \$1,434,191.00

M201: this request funds an increase in adoption caseload from 4,934 in FY2017 to 5,325

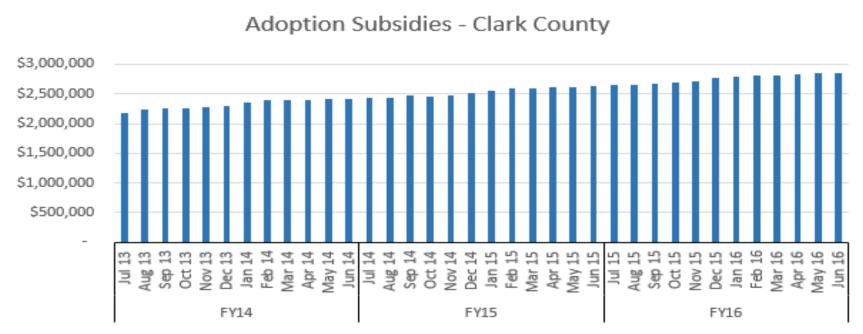
in FY2018 (7.92% increase)

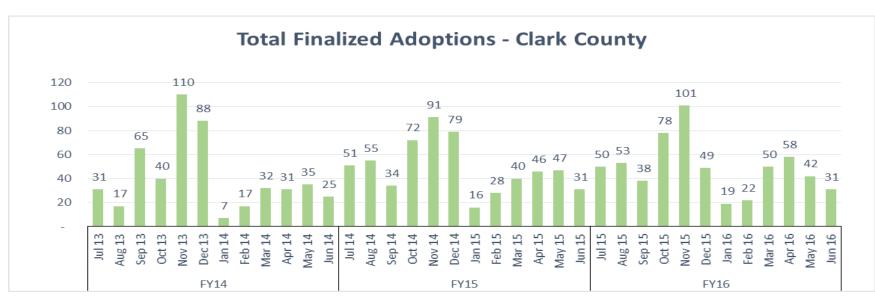
FY2018: \$2,754,675.00

FY2019: \$5,727,097.00

Clark County Child Welfare

Adoption Growth Clark County





M201 -

Clark County Adoption caseloads are projected at a 7.89% growth per year for the next biennium. Average Adoption Subsidy Payment: \$607.16/month

FY18 - \$2,754,675 (\$1,184,334 GF)

Bringing adoption totals to \$37,603,365 (includes IV-E and GF)

FY19-(\$2,499,076 GF) \$5,727,097

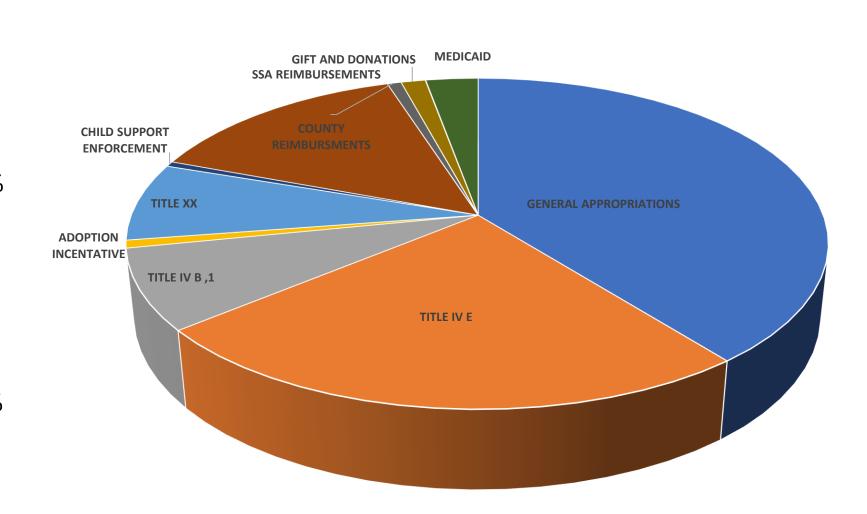
Bringing adoption totals to \$40,575,788 (includes IV-E and GF)

Rural Child Welfare

Total Biennial Budget: \$44,415,922

Revenue Funding Detail

- 1. General Appropriations 39.36%
- 2. Title IV E 24.61%
- 3. County Reimbursements 14.34%
- 4. Title IV B, 1 7.86%
- 5. Title XX 7.64%
- 6. Transfer from Medicaid 2.83%
- 7. Gifts & Donations 1.32%
- 8. Adoption—Incentive .76%
- 9. SSA Reimbursements .75%
- 10. Child Support Enforcement .50%
- 11. Transfer from BA 3293 .02%
- 12. Post Adoption Fees .01%



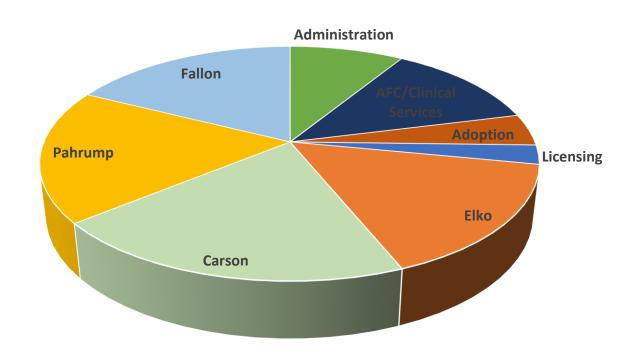
Rural Child Welfare

Operating

Personnel Detail

- 1. Administration-9 FTE/6%
- AFC/Clinical Services-21 FTE/ 15%
- 3. Adoption-7 FTE/ 5%
- 4. Licensing-5 FTE/ 3%
- 5. Elko-27 FTE/ 19% (Winnemucca)
- 6. Carson-23 FTE/ 16%
- 7. Fallon-30 FTE/ 21% (Fernley, Yerington)
- 8. Pahrump-21 FTE/ 15% (Ely, Tonopah)

Total FTE: 143



Rural Child Welfare

Enhancements

M200: This request funds an increase in projected adoption caseload from 407 in FY2016 to 415 in FY2017 (1.97% increase). This request also funds a projected increase in family foster care caseload from 235 in FY2016 to 236 in FY2017 (.43% increase); a projected increase in specialized foster care caseload from 35 in FY2016 to 39 in FY2017 (11.43% increase) and a projected increase in court jurisdiction caseload from 43 in FY2016 to 49 in 2017 (13.95% increase)

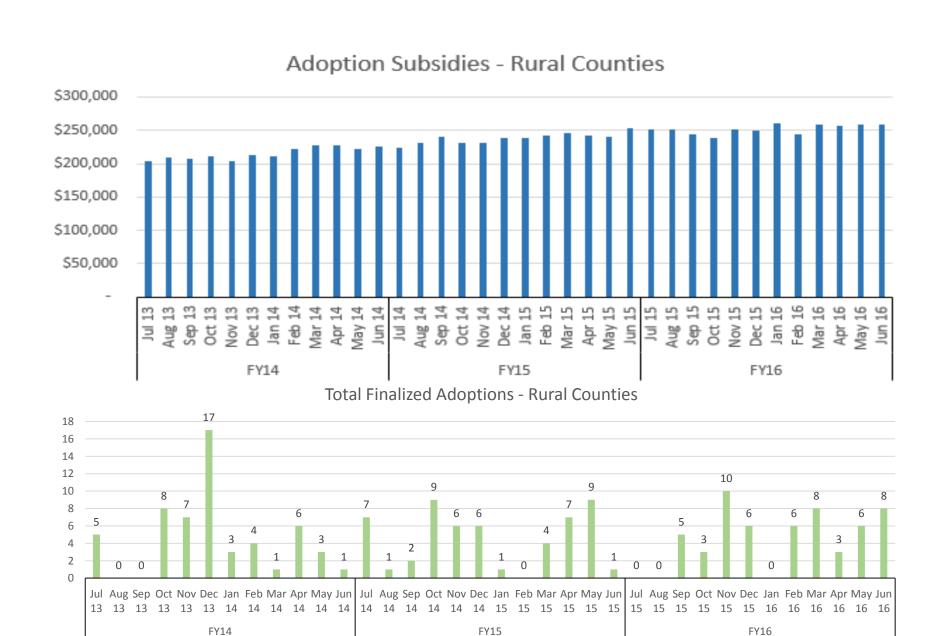
FY2018: \$367,053.00 FY2019: \$367,053.00

M201: This request funds an increase in projected adoption caseload from 415 in FY2017 to 423 in FY2018 (1.93% increase) and 432 in FY2019 (4.1% increase)

FY2018: \$62,183.00 FY2019: \$126,062.00

Rural Child Welfare

Adoption Growth Rural Region



M201 -

The DCFS Rural Region Adoption caseloads are projected at a 1.93% growth per year for the next biennium. Average Adoption Subsidy Payment: \$624/month

FY18- \$62,183 (\$29,368 GF)

Bringing adoption totals to \$3,157,920 (includes IV-E and GF)

FY19- \$126,062 (\$56,054 GF)

Bringing adoption totals to \$3,221,798 (includes IV-E and GF)

Rural Child Welfare

Enhancements

M202: This request funds an increase in projected family foster care caseload from 236 in FY2017 to 237 in FY2018 (.42%) and 238 in FY2019 (.85% increase) This request also fund a projected additional increase in family foster care caseload of 689 in FY2018 and decrease of 62 FY2019 implementation of the Kinship Guardianship Program. This request funds a projected increase in specialized foster care caseload from 39 in FY2017 to 43 in FY2018 (10.26%) and 48 in FY2019 (23.08% increase)

FY2018: \$1,905,642.00 FY2019: \$2,099,099.00

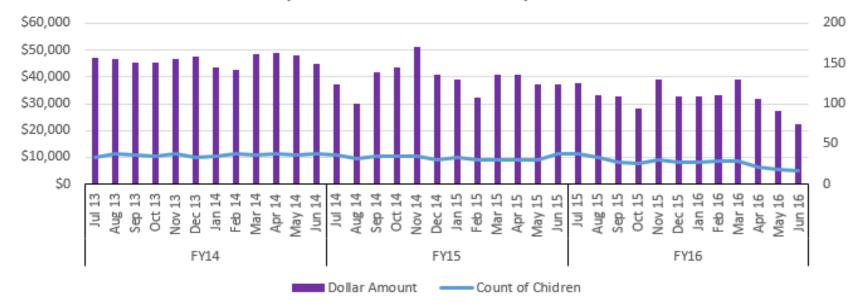
Rural Child Welfare

Rural Region Foster Care Caseload

Substitute (Family) Foster Care Payments



Specialized Foster Care Payments



M202 -

Rural Region Foster Care Caseloads are projected at:

Substitute Foster Care - 0.427%
Specialized Foster Care - 10.26%

Growth per year for the next biennium. These projections are calculated by averaging 12 months of payments.

FY18 - \$1,905,642 (\$1,232,686 GF)

FY19 -\$2,099,099 (\$1,319,012 GF)

Rural Child Welfare

Enhancements

• E241: This efficiency measure funds additional Medicaid revenue to replace General Funds through Targeted Case Management billing to Nevada Medicaid

•FY2018: -\$263,298.00

•FY2019: -\$263,619.00

Equipment

E225: The request funds the replacement of two agency-owned vehicles with Fleet Services vehicles

FY2018: \$3,379.00 FY2019: \$6,156.00

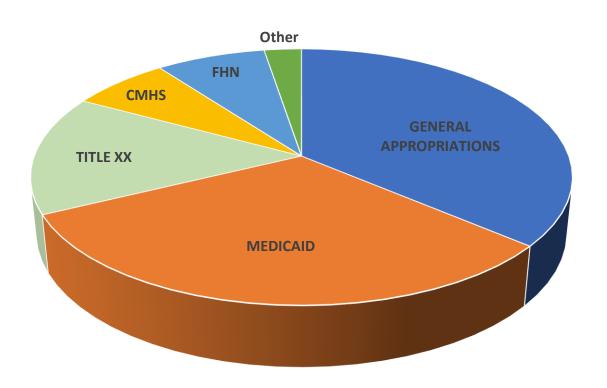
Northern Nevada Child and Adolescent Services

Operating

Total Biennial Budget: \$18,776,327

Revenue Funding Detail

- 1. General Appropriations 36.18%
- 2. Medicaid 31.61%
- 3. Title XX 15.10%
- 4. CMHS 6.86%
- 5. Funds for a Healthy Nevada 7.65%
- 6. Other 3%



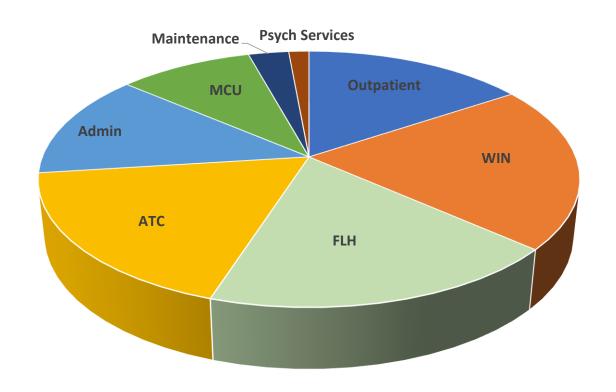
Northern Nevada Child and Adolescent Services

Operating

Personnel Detail

- 1. Wrap Around in Nevada 22 FTE / 21%
- 2. Family Learning Homes 19.51 FTE / 18%
- 3. Adolescent Treatment Center 19.00 FTE / 18%
- 4. Outpatient 15.02 FTE / 15%
- 5. Administration 14 FTE / 13%
- 6. Mobile Crisis Response Team 10 FTE / 9%
- 7. Maintenance 3 FTE / 3%
- 8. Psychiatric Services 2.51 FTE / 2%

Total FTE: 105.04



Northern Nevada Child and Adolescent Services

Enhancements

E225 – Replacement of Four Agency Owned Vehicles with Fleet Services Vehicles

General Fund Enhancement Costs:

FY 18 - \$6,798

FY 19 - \$12,763

Benefits

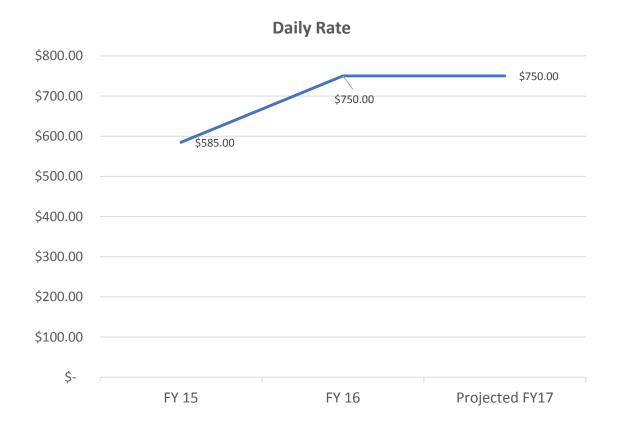
- This request shifts vehicle maintenance to fleet services to avoid any funding issues that could occur with any major repair work or accidents.
- If a vehicle is inoperable, it could leave a program vulnerable to licensing requirements.
- If a vehicle is being work on for an extended period of time, then a loner vehicle would be made available.

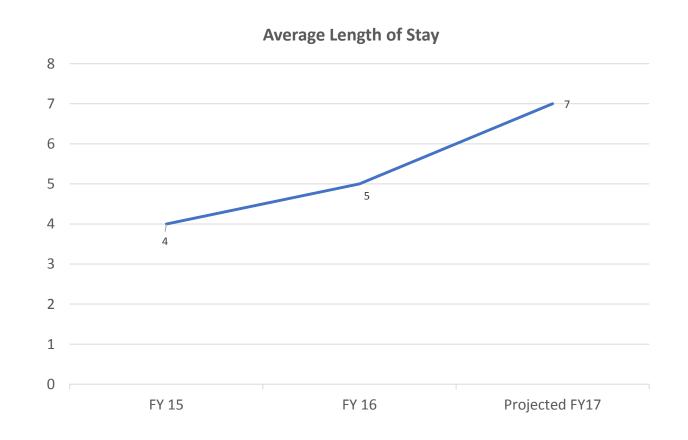
Northern Nevada Child and Adolescent Services

Enhancements

F350 – Mental Health Placements

- Category 16 funds acute mental health placements and specialized foster care
- Total Enhancement: \$91,502 for each year in the biennium. Daily rate and average length of stay has increased.





Northern Nevada Child and Adolescent Services

Mandates

M501 – Establish Category 30 Training in accordance with NRS 433.279 & NRS 424.020

- This request funds training in accordance with NRS 424.020 which requires travel by Clinical Program Managers and Mental Health Counselors for training, monitoring and regulating specialized foster care providers and NRS 433.279 which requires certain training for Mental Health Technicians.
- NRS 424.020 states in part "the Division, in consultation with each licensing authority shall adopt regulations for licensure of family foster homes and specialized foster care homes".
- NRS 433.279 states in part "the Division shall carry out a vocational and educational program for certification of mental health technicians, including forensic technicians".
- Historically, the Division has used funding from the Children's Mental Health Block Grant to pay for these trainings. The
 agency's desire to create a dedicated funding source for these trainings regardless of the availability of federal funding.
 As the agency has experienced federal funds being reduced in the past, the expenditure category would ensure funding
 for the agency's training needs.
- Total general appropriations for the biennium \$14,926.

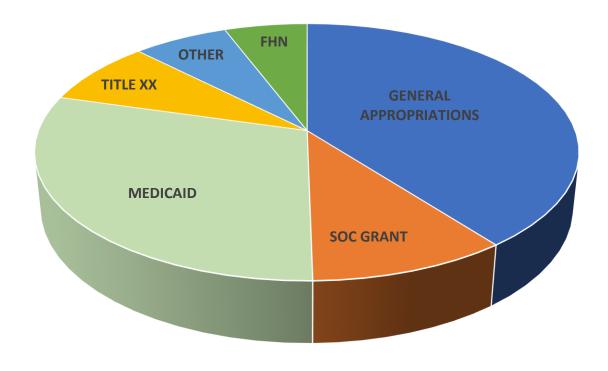
Southern Nevada Child and Adolescent Services

Operating

Total Biennial Budget: \$54,960,652

Revenue Funding Detail

- 1. General Appropriations 39.58%
- 2. Medicaid 29.94%
- 3. System of Care Grant 10.14%
- 4. Title XX 8.12%
- 5. Funds for a Healthy Nevada 5.77%
- 6. Community Mental Health Block Grant 3%
- 7. Rent Reimbursement 1.44%
- 8. Child Care and Development Fund Grant 1.25%
- 9. Rental Income .52%
- 10. Client Charges .24%



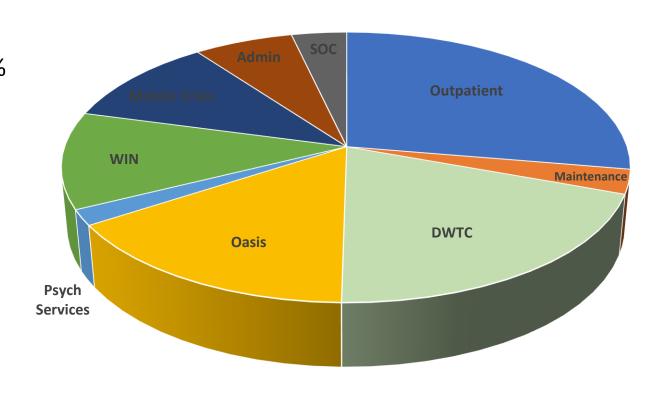
Southern Nevada Child and Adolescent Services

Operating

Personnel Detail

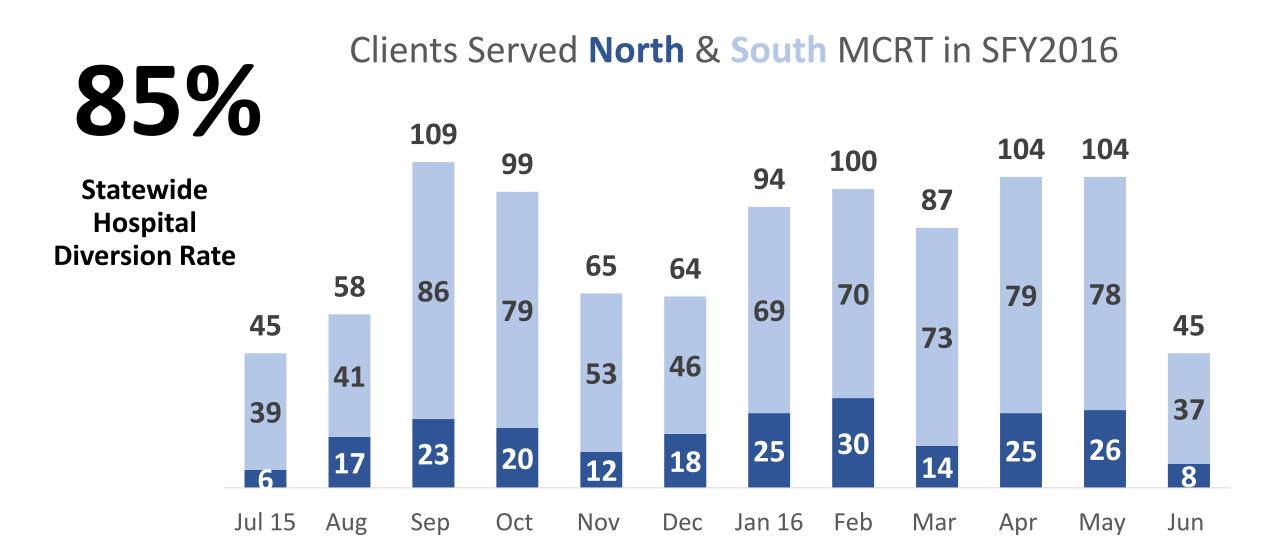
- 1. Outpatient Mental Health Services 76.55 FTE / 28%
- 2. Desert Willow Treatment Center 54.49 FTE / 20%
- 3. Oasis 43.02 FTE / 16%
- 4. Wraparound in Nevada 32 FTE / 12%
- 5. Mobile Crisis Response Unit 29.51 FTE / 11%
- 6. Administration 18 FTE / 7%
- 7. System of Care 10 FTE / 4%
- 8. Maintenance 8 FTE / 3%
- 9. Psychiatric Services 5.14 FTE / 2%





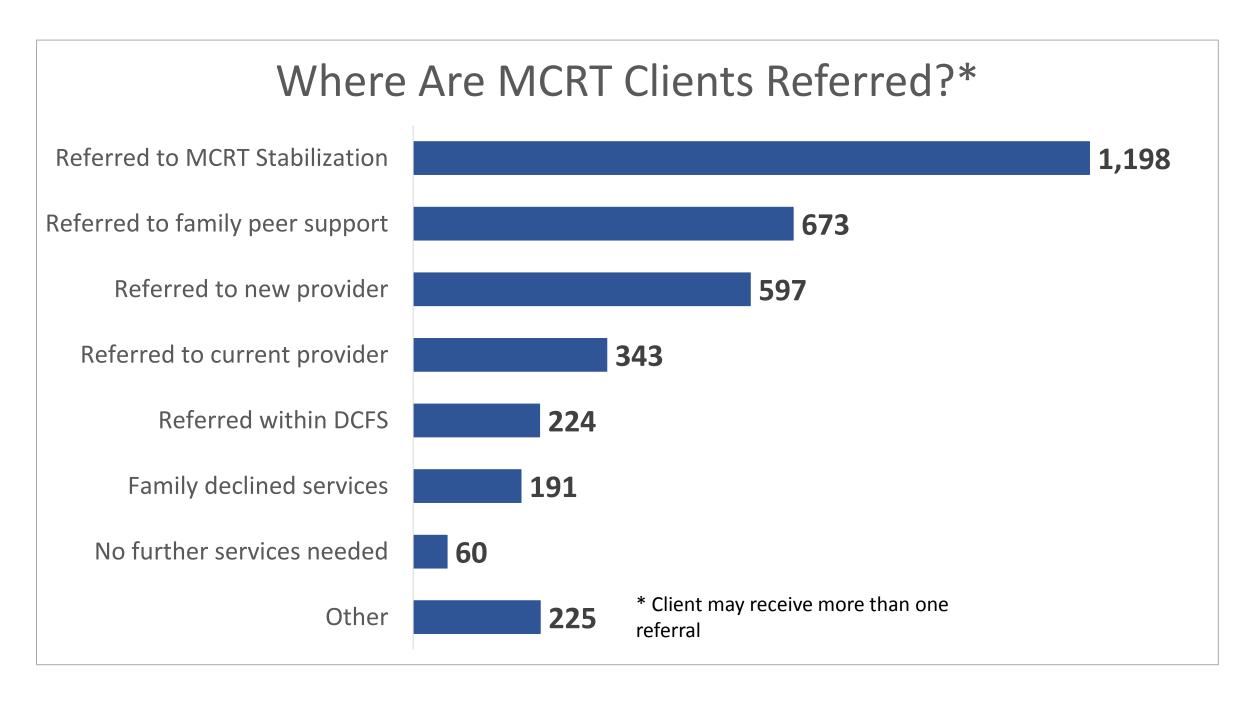
Budget Account 3281 & 3646

MCRT



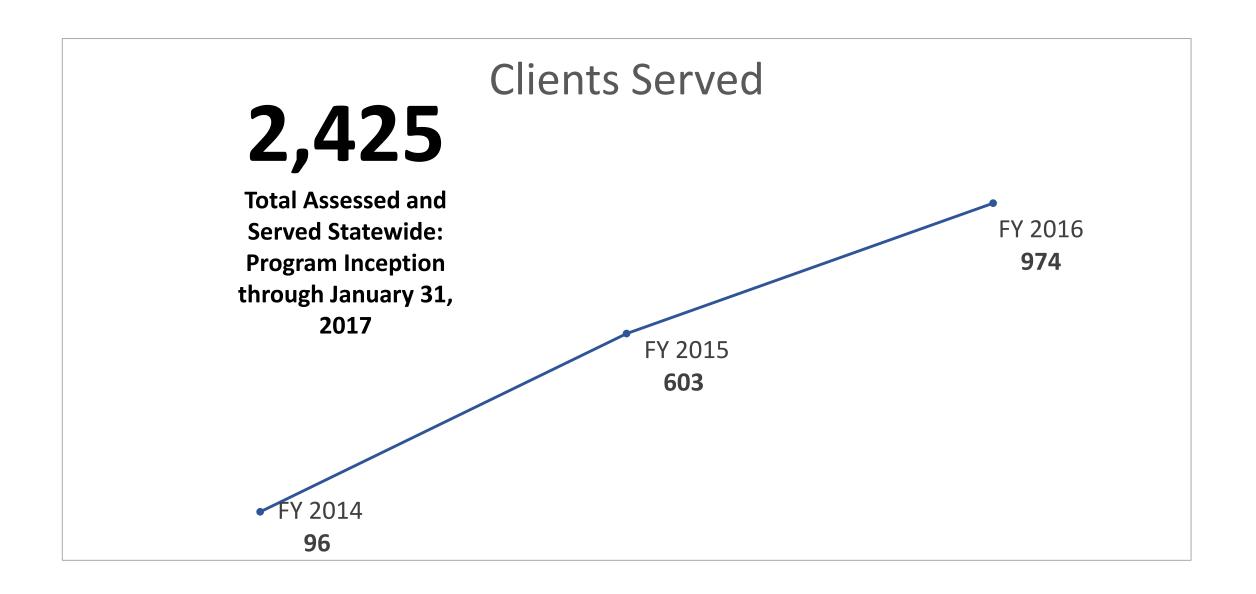
Budget 3281 & 3646

MCRT



Budget 3281 & 3646

MCRT



System Of Care Implementation Grant

\$11 Million 4 -Year Grant Awarded in October 2015

Four Primary Goals –

Generating support from stakeholders for the transition of DCFS for direct care to an oversight function.

Funding Structures: Maximize public and private funding at the state and local levels to provide a SOC with accountability, efficiency and effective statewide funding sources.

Workforce development: Implement workforce development mechanisms to provide ongoing training, technical assistance, and coaching to ensure that providers are prepared to provide effective services and support consistent with the SOC approach.

Establish a management structure: Establish an on-going locus of management and accountability for SOC to ensure accountable, reliable, responsible, evidence and data-based decision making to improve child and family outcomes and to provide transparency at all levels.

System of Care Implementation Grant

1st YEAR PROGRESS:

- All Grant staff positions filled
- Strategic and Communication Action Plans developed and on the DCFS Website
- •Community Readiness Assessment and Gaps Analysis completed and on the DCFS Website
- Four distinct workgroups developed and are each in the planning and implementation stages
 - Governance, Communication, Provider Standards, and Special Populations
- •Several sub grants executed with community based providers in SFY 16 and 17
- Data collection and Quality Assurance mechanisms implemented

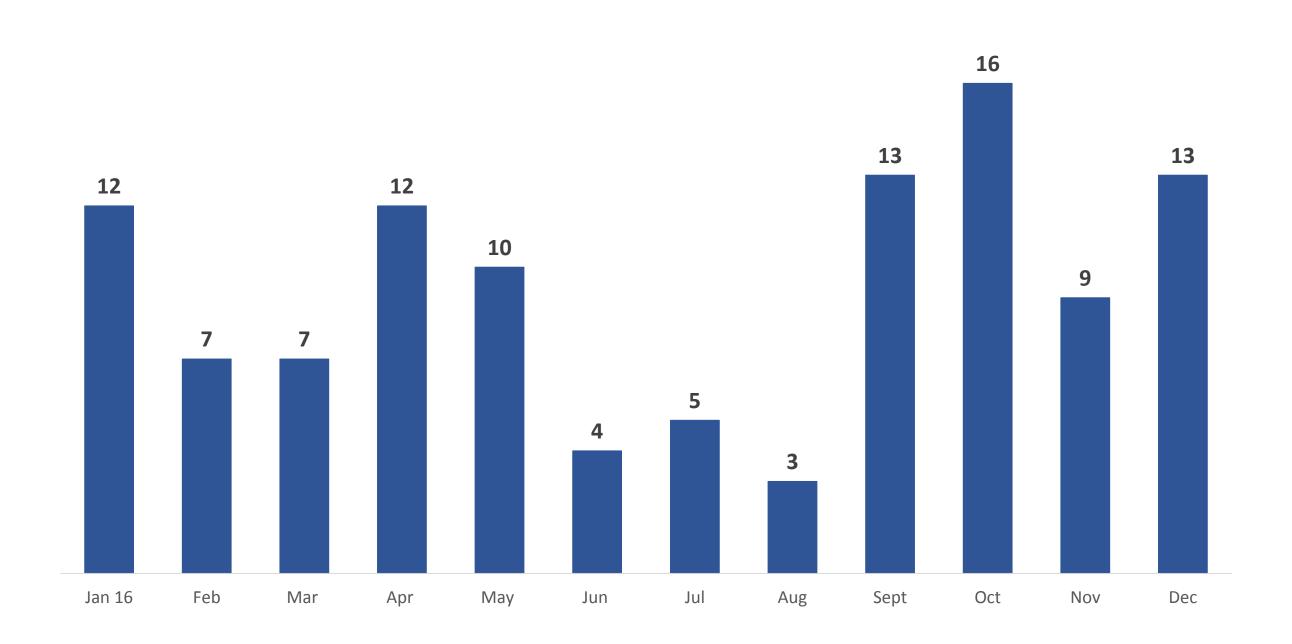
Southern Nevada Child and Adolescent Services

Enhancements

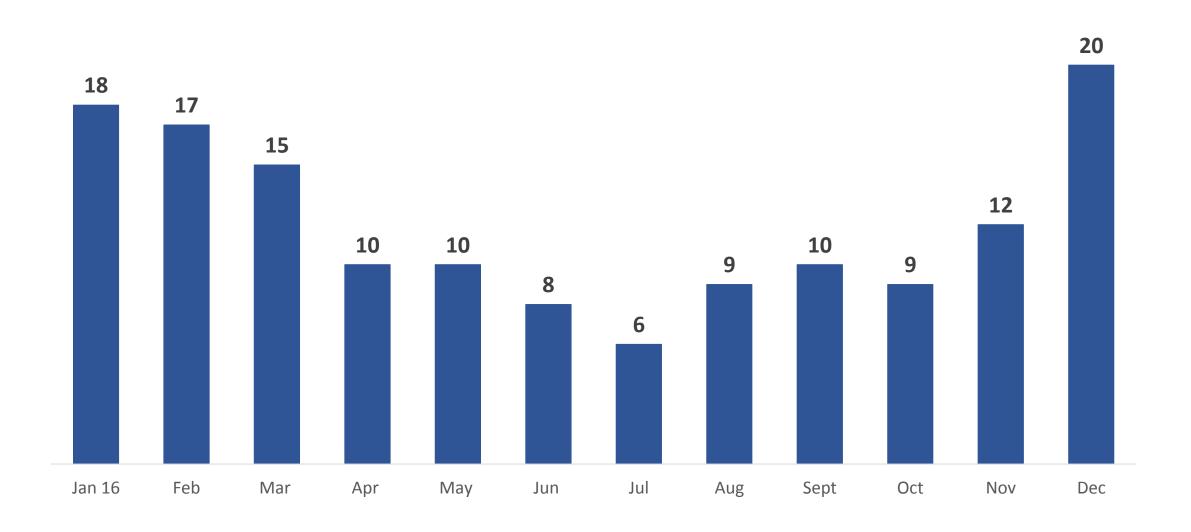
E225 – Desert Willow Treatment Center Program Reduction

- Reduce the bed capacity from 58 beds to 20 beds (10 bed acute unit & 10 bed residential treatment unit)
- Reduces General Fund Appropriations by 13% (down \$3,201,071 over the full biennium budget request)
- Reduces DWTC staff by 47% (49 positions or 47.63 FTE's)
- In addition to DWTC staff, the decision unit eliminates 5 custodial positions (3.47 FTE's) and 1 Senior Psychiatrist position (0.63 FTE).

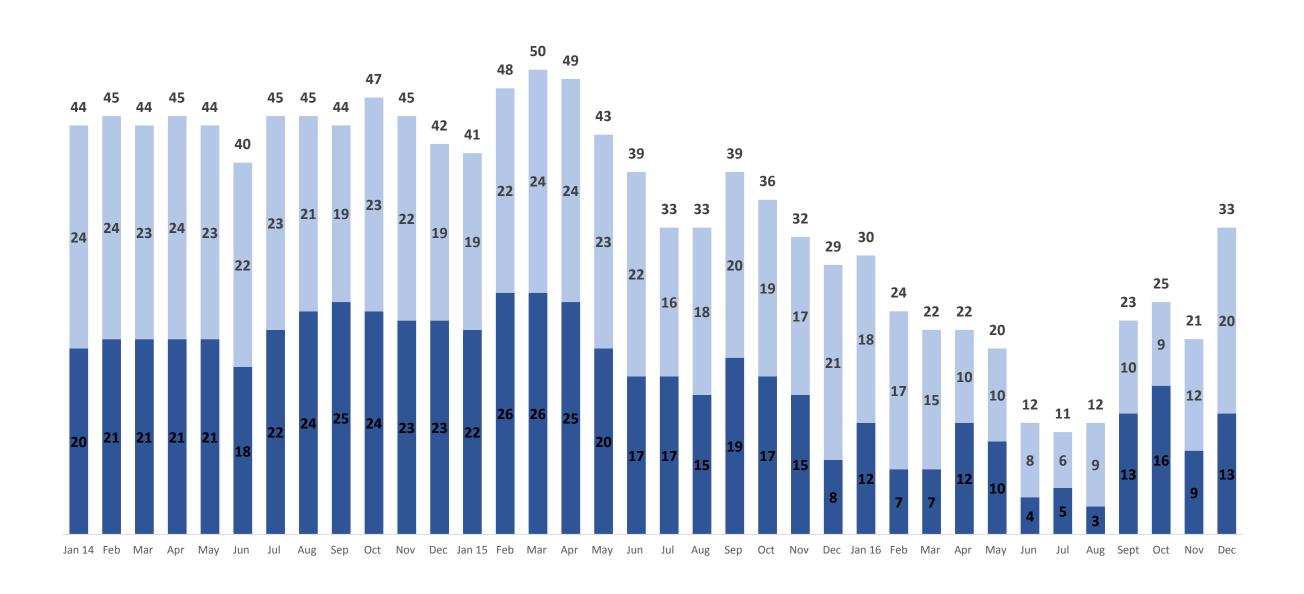
Clients Served in DWTC Acute Programs in CY2016



Clients Served in DWTC Residential Programs in CY2016



Clients Served in DWTC Acute and Residential Programs in CY2014-2016



Program Proposal

DCFS is working on a program proposal with First Med Health. First Med Health is a Federally Qualified Health Center (FQHC) in Southern Nevada. As a FQHC First Med is a not-for – profit agency. Also as a FQHC First Med can accept youth that have private insurance, youth on Medicaid HMO and FFS, and youth that are uninsured. The proposal includes

- DCFS will sign a provider agreement for First Med Health to operate a clinic, Residential Treatment Center, and partial hospital program within the vacated DWTC building for DCFS clients.
- The RTC will prioritize the following populations: youth at risk for going out of state, youth with a dual diagnosis of behavioral health and developmental disability, youth who have been commercially sexually exploited.
- The program will include evidence based services that are trauma informed and outcome driven.

Efficiency Transfers

Internal position transfers between DCFS budget accounts will align activities with funding streams associated with the work within the budget accounts. These improved efficiencies between DCFS budget accounts results in a net benefit to the State general fund savings of \$145,633 in FY18 and \$149,959 in FY19.

Dec Unit	Title	PCN#	to/from (budget)	
E900	E900 IT Tech 6		From 3148 to 3143	
E900	.51 Psychologist	0028	From 3281 to 3145	
E901	Accounting Assistant 2	0329	From 3145 to 3263	
E902	Full-time Psychologist	0034	From 3145 to 3281	
E903	Social Services Manager 5	0134	From 3145 to 3229	
E903	Accounting Assistant 2	1110	From 3281 to 3263	
E904	Clinical Program Planner 1	0101	From 3145 to 1383	
E904	Administrative Assistant 1	0009	From 3281 to 3646	
E905	5- MH Counselor 2's	0092, 0110, 0112, 0224, 0225	From 3259 to 3646	
E906	5- MH Counselor 2's	0050, '0118, '0119, '0120, '0121	From 3179 to 3646	

M425 Deferred Maintenance

DHHS - DCFS

DEFERRED MAINTENANCE

FY18/19 M425 REQUESTS
ALL BUDGET ACCOUNTS

TOTAL REQUESTED	FY18	FY19
	\$1,998,852	\$840,257

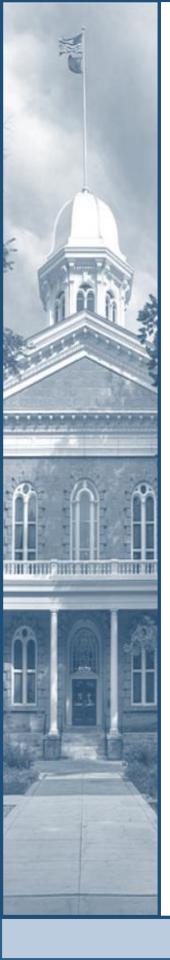
Division	Agency	Budget	Project Description	FY18	FY19
DCFS	SV	3148	Overhead Door Repairs, Dock Lift Replacement, Dry Wall Installation, ADA Dining upgrade, Flooring Replacement	\$48,000	\$104,000
DCFS	CYC	3179	Replace cabinets 7 Cottages @ 20 Rooms EA, Ext. Doors, Kitchen Equip, Fire Suppression, Freezer, Sprinkler pipe, window replacement, boiler repair, urinal repairs, isolation valves, concrete repairs, water heater replacement, ice machine, door alarms, plumbing repairs, int. finishes, ADA upgrades.	\$303,146	\$597,110
DCFS	NYTC	3259	Concrete Sidewalk Replacement, overhead door, ADA upgrades, refrigerated medical cabinet, overhaul walk-ins, seismic gas shut-off valve, overhead door replacement, stair tread install, heater installation, irrigation upgrade, kitchen replacement, exhaust fan replacement, int. door replacement, solar field monitoring and irrigation valve box.	\$1,427,162	\$2,500
DCFS	NNCAS	3281	Bathroom Exhaust Fans In FLH, Windows in Admin, Circulation Hot Water Pumps in Admin, Ext. Wood Doors in Admin.	\$61,220	\$9,707
DCFS	SNCAS	3646	DWTC Security Cameras, Flooring Replacement Bldgs. 7&8, Pavers Bldgs. 11 &12, Replace Speed Bumps, Demolish Greenhouse, Painting	\$159,324	\$126,940

Capital Improvement Projects

Dept.	Facility	Project	Project Description	2018
Rank	NO.	Number		Cost
2	NYTC	7499	Domestic Water System Upgrade	\$906,035
4	SV	7475	Doors, Locks and Mechanisms Replacement	\$437,844
8	SNCAS	7115	2 Boiler Replacements - DWTC hospital.	\$305,907
9	NYTC	7501	Exit sign & Egress Lighting Upgrade -	\$96,662
11	CYC	7427	Communications System Upgrade	\$2,143,624
12	CYC	7425	HVAC System Upgrade I	\$820,779
13	NYTC	7502	Communications System Upgrade	\$637,938
15	NYTC	7506	HVAC System Renovation	\$1,161,808
16	SNCAS	7116	Chiller Replacement - Building 7	\$263,165
18	SNCAS	7117	HVAC Replacements Oasis Bldg 11, 13, & 14	\$214,098
19	NYTC	7513	Evaporative Cooler & Exhaust Fan Replacement	\$629,189
20	NYTC	7512	Backflow Prevention	\$145,557
24	NNCAS	7092	Emergency Generator Upgrade	\$375,263
27	CYC	7426	HVAC System Upgrade II	\$330,680
29	NYTC	7514	Restroom Fixture Replacement - 6 housing units	\$166,554
30	NYTC	7498	Exterior Solar Site Lighting Upgrade	\$850,213
31	CYC	7416	Replace Flooring (culinary, dining, gym and laundry areas)	\$1,154,940
32	NYTC	7518	Magnetic Door Lock System - 2 housing units	\$767,088
33	NYTC	7500	Lighting Upgrade	\$388,376
34	NYTC	7507	Exterior Energy Retrofit	\$617,608

DCFS Data Book

Data-Book Jan2017 Final.pdf



Abbreviations

Division of Child and Family Services, Acronyms

A	D
ABA – Applied Behavioral Analysis ACA – Affordable Care Act ACF – Administration of Children and Families ACL – Administration for Community Living ADSD – Aging and Disability Services Division AFDC – Aid Families with Dependent Children AGP – Amerigroup AMCHP – Association of Maternal and Child Health Programs AOD – Alcohol & other Drugs AOT - Assisted Outpatient Treatment ASPR – Assistant Secretary for Preparedness and Response ASTHO -Association of State and Territorial Health Officials ARRA – American Recovery and Reinvestment Act ATAP – Autism Treatment Assistance Program BEARS – (Baby) Birth Evaluation and Assessment of Risk Survey BHCQC – Bureau of Health Care Quality and Compliance BHWC – Behavioral Health and Wellness Council BIPP – Balancing Incentive Payment Program	DAFS – District Attorney Family Support DBT – Digital Breast Tomosynthesis DCFS – Division of Child and Family Services DHCFP – Division of Health Care Financing and Policy DPBH – Division of Public and Behavioral Health DSH – Disproportionate Share Hospitals DSM-IV – Diagnostic Statistical Manual of Mental Disorders IV DSRIP – Delivery System Reform Incentive Payment DWSS – Division of Welfare and Supportive Services E ECHO – Extension for Community Health Outcomes EI – Early Intervention EITS – Enterprise IT Services EMS – Emergency Medical Systems EMSC – Emergency Medical Services for Children EMR – Electronic Medical Record EPSDT – Early and Periodic Screening, Diagnostic and Treatment Services EQRO – External Quality Review Organization
C CASAT – Center for the Application of Substance Abuse Technologies CCDP – Child Care and Development Program CCHD - Critical Congenital Heart Disease CDPHP – Chronic Disease Prevention and Health Promotion CDS – Core Data Set CFR – Code of Federal Regulations CHIP – Children's Health Insurance Program CMO – Care Management Organization CMS – Centers for Medicare and Medicaid Services COA – Commission on Aging COD – Co-Occurring Disorder COOP – Continuity of Operations Plan CPC – Civil Protective Custody CPS – Child Protective Services CSA – Core Standardized Assessment	F FDA – Federal Drug Administration FFI – Federal Fiscal Year FFS – Fee For Service FMAP – Federal Medical Assistance Percentage FQHC – Federally Qualified Health Center

CSPD – Commission on Services to Persons with Disabilities

	N
HAZTRAK – Hazardous Materials Notification System HCGP – Health Care Guidance Program HCBW-AL – Home and Community Based Waiver for Assisted Living HCBW-FE – Home and Community Based Waiver for the Frail Elderly HCQC – Health Care Quality and Compliance HER – Electronic Health Record HIPPA – Health Insurance Portability & Accountability Act HPN – Health Plan of Nevada HPV – Human Papillomavirus HRSA – Health Resources and Services Administration HSAG – Health Services Advisory Group	NNCAS – Northern Nevada Child and Adolescent NYTC – Northern Nevada Youth Training Center NCANS – National Child Abuse and Neglect Data System NCJA – National Criminal Justice Association NIC – National Institute of Corrections NPT – Nevada Partnership for Training O OPPLA – Other Planned Permanent Living Arrangement P PREA – Prison Rape Elimination Act
ICJ – Interstate Compact For Juveniles ICPC – Interstate Compact on the Placement of Children ICWA - Indian Child Welfare Act IMS – Information Management Systems JJ – Juvenile Justice JD – Juvenile Delinquency JJAC – Juvenile Justice Advisory Council JJAG – Juvenile Justice Advisory Group JJIS – Juvenile Justice Information System JJRC – Juvenile Justice Resource Center JJPO – Juvenile Justice Programs Office	SACWIS – Statewide Automated Child Welfare Information System SED – Severe Emotional Disturbance SFCP – Specialized Foster Care Program SNCAS – Southern Nevada Child and Adolescent Services SOC – System of Care SOW – Scope of Work SVYCC – Summit View Youth Correctional Center T TIR – Technology Investment Request
Kinship – Kinship in Nevada Project KinGAP – Kinship Guardianship Assistance Payment Program MCRT – Mobile Crisis Response Team MDHS – Mental Health and Development Services MOU – Memorandum of Understanding	 UNITY – Unified Nevada Information Technology for Youth UNLV – University of Las Vegas, Nevada UNR – University of Reno, Nevada V VOCA – Victims of Crime Act
	WDSS – Washoe County Department of Social ServicesWIN – Wrap-around in Nevada